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Executive Registry

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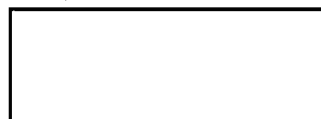
DD/S&T#052-72

6 January 1972

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Science and Technology
Deputy Director for Support
General Counsel
Inspector General
Deputy to the DCI for National Intelligence
Programs Evaluation
Director of National Estimates
Director of Planning, Programming, and
Budgeting

1. As I am sure you will agree, the substance of our 15 December meeting is not easy to summarize. I do believe, however, that at least the positions of those attending are accurately recorded in the attached Memorandum for the Record of that meeting.

2. The Director has been briefed on our considerations of this subject and, as you know, will chair a meeting on Monday, 10 January, at 10:30 a.m. to discuss it. I assume he will not wish to rehash the whole subject but will concentrate on those issues about which there is still some difference of opinion, specifically paragraphs 11.c. and d. and 15.c. of the draft memorandum which formed the basis for our discussion on 15 December.



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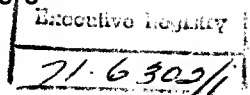
L. K. White

Executive Director-Comptroller

**DD/S&T
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Attachment

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16 December 1971

MEMORANDUM FOR THE RECORD

SUBJECT: Deputies Meeting of 15 December 1971;
Agenda Item 1: Information Processing

Present: Executive Director-Comptroller, DD/I, DD/P, DD/S,
DD/S&T, D/DCI/NIPE, IG, GC, Messrs. Fisher and
Briggs

1. Colonel White stated that his 13 December 1971 draft entitled "Information Processing" incorporated his understanding of the agreements and changes suggested at the 8 December Deputies Meeting. Mr. Duckett stated that he bought this revision as is, but wanted to make a point which might make consideration of the ADP personnel recommendation (15. c. (3)) easier to deal with. He said that if an ADP career service does result, he would establish it as separate from the general R career service. In fact, he thinks an ADP career service ought to be established whether this paper flies or not.

2. Colonel White noted his belief that there was pretty close agreement on the dissemination issue and suggested starting with the recommendations in para. 11. Mr. Coffey expressed his regret at not having attended last week's meeting and noted his keen personal interest in this issue. He said he did not agree with para. 11 except perhaps for 11.a. which would transfer the Cable Secretariat to the Office of Communications. He said he does believe that all dissemination ought to be under one management. He took exception to the fact "that [] is blessed and any other system has to prove itself." Colonel White stated that his position is that we can't pay [] for another system that is incompatible with an existing operational system. Mr. Coffey stated that [] is not working well and that the wording of para. 11 doesn't allow for a challenge to []. He responded affirmatively to Colonel White's asking if he wanted a new study. Mr. Karamessines supported Mr. Coffey, saying that more facts need

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to be brought out, that deficiencies in [] had been brought to his attention by FI/D, FE, NE and others, that the negative as well as positive side of the change proposed should have been presented, that [] had pulled together a detailed list of questions that should be answered and that "we need a much better, deeper study."

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3. A most spirited discussion ensued, touching on intent, opinion, willingness to experiment, semantic interpretations, axes to grind, loaded guns, et al, after which Colonel White solicited individual positions on Recommendations 11 a. - d.; responses were as follows:

DD/S: No on c. and d. What are the minuses? Hope for a single dissemination system.

DD/S&T: Yes to all. Do not agree that a single system is necessarily either desirable or do-able. [Some discussion on whether "system" refers to the machine(s) or the broader "system" -- including people and organization.]

DD/I: Yes to all. But the experimentation won't work if there are predispositions against experimenting. The fundamental concept is to get the job done in the most efficient way. [At this point Colonel White agreed, repeating that we won't spend more money until we experiment with what we have.]

DD/P: Yes on a. and b. Prefer not to do c. or d.

GC: Agreed that all recommendations appeared legal.

D/DCI/NIPE: Yes on all.

IG: Yes on all, observing that he felt they were sensible and conservative.

4. Colonel White then turned to the ADP management recommendations in para. 15, stating his belief that there was a consensus that a., b. and d. were acceptable. All agreed. Mr. Proctor passed out a

re-write of c. which modified his position at the last meeting on OCS responsibility for equipment acquisition by retaining budget control in the host directorate [DD/I re CRS and DD/P re RID]. It endorsed an OCS supervised career service but without management control on assignment or transfer of slots. Mr. Duckett said that if there was no willingness to go beyond the philosophy stated by the DD/I re an ADP career service, then it would be best to make no change -- it won't work. He said that he sees the proposed career service as a way to maximize personnel utilization and backup. Again, a fair amount of discussion ensued during which Mr. Karamessines said he couldn't go with c. as written in the ExDir draft at all. Mr. Proctor said that day-to-day management control must be maintained.

5. Colonel White stated that the issue is clear: neither the DD/P nor the DD/I want to turn over management control over the people or machine operations. He called then for individual positions on Recommendation 15 c. in his draft (all previously agreeing to Recommendations 15. a., b. and d.), with the following results:

DD/I: No -- his position reflected in his substitute wording.

DD/P: No.

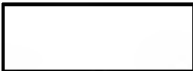
DD/S: Neutral -- noting his desire at some future time to get consideration on an equal footing with the other three directorates, which have ADP centers.

DD/S&T: Yes.

D/DCI/NIPE: Neutral.

IG: Yes.

6. Colonel White said he had hoisted the various views aboard and will reflect them to the DCI as faithfully as possible. He noted that he tended to agree with the DD/S&T on the people issue.


Charles A. Briggs

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Distribution:

- 1 - ExDir
- 1 - DD/I
- 1 - DD/P
- 1 - DD/S
- 1 - DD/S&T
- 1 - IG
- 1 - General Counsel
- 1 - D/DCI/NIPE
- 1 - PPB
- 1 - ER
- 1 - D/OP
- 1 - D/ONE